



Initial Design Studies: Identify Customer Needs and Establish Targets Specifications of the Electric Motorcycle Conversion Kit Module Product

Kajian Desain Awal: Identifikasi Kebutuhan Pengguna dan Penentuan Target Spesifikasi Produk Modul Konversi Kit Sepeda Motor Listrik

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ARTICLE INFO

Keywords:

electric motorcycle, identification of needs, target specifications, additional modules, product design

ABSTRACT

The urgency of this research is that Indonesian people still have low interest in using electric motorbikes, indicating that sales of electric motorbikes in Indonesia are still low. Indonesian people are skeptical about electric motorbikes due to their battery life and the relatively higher price than conventional motorbikes. In this research, an additional EM module product was designed as a solution to answer these doubts. This research is an initial design process aimed at obtaining target product specifications for additional EM modules from the results of identifying user needs as a basis for the subsequent design process. The additional EM module product applies an EM conversion system that is installed on the ICEM product without losing its original ability to use a gasoline energy source, thereby minimizing procurement costs using electric motor technology on conventional motorbikes and without worrying about running out of battery when in use. This research uses the front-end activity design method to design additional EM module products and produces 30 customer needs with percentage levels of importance and 24 product specification target metrics in marginal and ideal values to be used as a basis for the subsequent design process.

INFO ARTIKEL

Kata kunci:

sepeda motor listrik, identifikasi kebutuhan, target spesifikasi, modul tambahan, perancangan produk

ABSTRAK

Urgensi dari penelitian ini adalah masih rendahnya minat masyarakat Indonesia dalam menggunakan motor listrik. Hal ini ditandai penjualan motor listrik di Indonesia yang masih rendah. Masyarakat Indonesia ragu dengan sepeda motor listrik karena ketahanan baterai dan harganya relatif lebih mahal daripada sepeda motor konvensional. Penelitian ini dirancang produk modul tambahan EMs sebagai solusi untuk menjawab keraguan tersebut. Penelitian ini merupakan proses perancangan awal yang bertujuan untuk memperoleh target spesifikasi produk modul tambahan EMs berdasarkan dari hasil identifikasi kebutuhan pengguna sebagai dasar proses perancangan selanjutnya. Produk modul tambahan EMs menerapkan sistem konversi EMs yang dipasangkan pada produk ICEM tanpa menghilangkan kemampuan yang semula menggunakan sumber energi bensin. Hal ini mampu meminimalkan biaya pengadaan teknologi motor listrik pada sepeda motor konvensional dan tanpa harus khawatir kehabisan baterai saat digunakan. Penelitian ini menggunakan metode

perancangan front-end activities untuk merancang produk modul tambahan EMs yang menghasilkan 30 kebutuhan pelanggan dengan persentase tingkat kepentingan dan 24 metrik target spesifikasi produk dalam nilai marginal dan nilai ideal untuk digunakan sebagai dasar proses perancangan selanjutnya.

<https://doi.org/10.5614/sostek.itbj.2023.22.3.10>

Introduction

BEVs (Battery Electric Vehicles), especially EMs (Electric Motorcycles), will be the vehicles of the future, especially in developing countries in the Asia region, which can be seen from the high interest of PTWs (Powered Two-Wheelers) users in developing countries. The Asian region is now dominated by up to 60% of PTWs from all vehicles and continues to increase between 15% and 58% in most developing countries in the Asian area (Eccarius & Lu, 2020). The number of PTWs in Indonesia will be more than 120 million units in 2021 and has increased by more than 35% since 2015 (Badan Pusat Statistik, 2021). PTWs are widely adopted in Southeast Asian countries as the primary means of urban transportation due to relatively high work density, evenly distributed narrow roads, cheaper unit prices and operational costs, and spatially effective maneuverability (Adnan, 2014; Fan, 1990; Yeung, 2015) improved transportation technology and an expanding economy, additional roads and highways are built, in an effort to balance roadway capacity and demand. Knowledge of capacity of a road is essential in planning, design and operation of roads. To ascertain estimates of roadway capacity, Passenger Car Equivalent (PCE). The development of EM as future vehicles is supported by the trend of increasing fuel prices based on historical data and is projected to continue to grow in the future (Bentley & Bentley, 2015; Wachtmeister, 2018). The price of fuel oil in 2019 increased from 2016/17 to 1.14 US\$ (gasoline) and 1.09 US dollars (diesel), or the equivalent of 17% and 25% on a global scale. Crude oil prices also increased to 65 US\$ per barrel in mid-November 2018, up 43% from 2016/17 (GIZ, 2019) presenting fuel prices for 179 countries. This biennial study is conducted by GIZ on behalf of the Federal Ministry for Economic Cooperation and Development (BMZ). The environmental issue of global air emissions supports the shift towards electric vehicles. Based on historical data, from 1990-2010, global CO₂ emissions from anthropogenic sources grew by around 60% (Amann, 2013) enhance the acceptance of mitigation measures for long-lived greenhouse gas (GHG, and overall CO₂ emissions from 1971-2016 have increased from 15.6 billion metric tons to 35.7 metric tons, or an increase of 128% (Worldometer, 2018). The transportation sector contributes 25.8% of CO₂ emissions, and road transportation is responsible for 71.7% of the transportation sector's CO₂ emissions (Union, 2021).

The electrification of motorbikes, or the Ems, trend is increasingly massive in Europe, with an increase of 104% (2019) and 50% (2020) (Millikin, 2021) compared to the previous year. However, the development of Indonesian EMs has been insignificant. Until October 2022, based on the Ministry of Transportation's Sertifikasi Registrasi Uji Tipe (SRUT), only 31,827 EMs were sold, even though there are >20 local and foreign EM producers in Indonesia, and the government's target is to produce 2,000,000 EM units in 2025 and 13,000,000 units in 2030. This is because the Indonesian are doubtful about EVs (electric vehicles), both because of their battery life and they have more expensive price than ICEs (internal combustion engines) (Desiawan, 2022, 2023). Efforts to increase the use of EVs can be made with two concepts: expanding the use of EVs and converting ICEs to EVs (Kaleg, 2015). The Indonesian government's support for these two businesses which has also been provided with Ministerial Industry Regulation No. 6 Year 2023 and Ministerial of Energy and Mineral Resources Regulation of No. 3 Th 2023, which provide a subsidy of IDR 7,000,000 for purchasing EMs and converting EMs (ESDM, 2015; Permenperin, 2023).

There are two types of EM, which, from the start, were designed as EM with lithium-ion batteries (pure EM), as has been done by several researchers (D. Chen et al., 2019; Lau et al., 2018; Spanu, 2018; Sutopo, 2018) the development of new battery systems with high energy densities has become the current research hotspot. Lithium-sulfur battery is considered as a promising candidate due to its high energy density and low cost. However, it suffers from the insulating nature of sulfur and the shuttle effect of polysulfide, which hinder its practical application. Selenium (Se and as a result of the conversion of ICEM (internal combustion engine motorcycle) into EM with lithium-ion batteries (Jodinesa, 2020) 030,793 units in 2017 with annual average increase of 4%. The technology used is the internal combustion engine (ICE. The advantages of pure EM are that they are ready to use, and the disadvantages are that they are relatively expensive (27- 28 million for the Gesit brand (WIKA, 2023)). The advantages of converted EM are cheaper, around 15 million rupiah (lithium-ion batteries) as it is done by the BRT (Bintang Racing Team) manufacturer (Gridoto, 2022) because it still uses ICEM components (frame, wheels, suspension, body, and etc.), but with the weakness of having to convert the ICEM and it can no longer use petrol.

From a financial perspective, EM conversion is a solution to reduce costs and greenhouse gas emissions compared to buying a new electric vehicle (Aggarwal & Chawla, 2020) which are measured by the amount of CO₂ equivalents in the air. A major part of air pollution is attributed to the exhaust expelled by automobiles which can be reduced by converting existing vehicles to pure battery electric vehicles (BEV), but EM conversion completely means that motorbikes cannot use gasoline. This does not eliminate the doubts of the Indonesian people as users regarding the limited battery life, especially when the motorbike is used on long-distance travel routes due to limited battery charging facilities in Indonesia and the length of the charging time. Based on these shortcomings, this research aims to design and develop an EMs conversion kit module product that can be installed on an ICEM without losing its ability to use gasoline as an energy source. This research was carried out in several stages according to the roadmap in Figure 2. The product designed in this research is expected to be able to cover the shortcomings of pure EMs and converted EM products to answer the doubts of the Indonesian people regarding the application of electric motors. The research in this article is the initial stage of the entire product design and development process to obtain an initial study in the form of identifying user needs and translating user needs to get target product specifications for the EMs conversion kit module as a basis for the subsequent design process.

Research on EM and the conversion of ICEM into EM, or EMC (Electric Motorcycle Conversion), has been widely researched. Mostly, previous research discussed product design, EM simulation studies, and EM conversion. EMC is made from ICEM and added to EMs with a conversion kit. The conversion kit comprises a BLDC (Brushless Direct Current Motor), controller, and battery. The BLDC is usually installed on the rear wheel to generate motor energy after receiving electricity from the battery, while the controller functions to control the BLDC power. A larger battery capacity produces greater EM power. The battery is the main component of the conversion kit because it is the most expensive compared to the others. The differences between ICEM, EM, and EMC are shown in Table I, and the International Standard for EM is shown in Table II (Habibie & Sutopo, 2020). Indonesian EM's conversion standards are regulated in the Republic of Indonesia Minister of Transportation Regulation Permenhub RI No. PM 65 Year 2020 concerning converting motorcycles with combustion motor drives into battery-based electric motorcycles. The regulation explains that conversion components include a battery, battery management system, DC to DC converter, electric motor, controller/inverter, battery charging inlet, other supporting equipment, and the maximum conversion electric motor power. ICEM with engine capacity ≥ 110 cc is 2 kw, 110-150 cc is 3 kw, and 150-200 cc is 4 kw (Kemenhub RI, 2020). Price ranges for conversion kit components include BLDC/electric motor (1,350,000 IDR/pcs), controller (850,000 IDR/pcs), BMS (Battery Management System) (350,000 IDR/pcs), and battery (8,500,000 IDR/pcs) depending on the required specifications (Habibie, 2020). In in-wheel electric motor applications, direct-drive motors are suitable for low-cost conversions with the advantages of minimal mechanical adjustment (no pulleys, belts, and supporting transmission components), installation time, vehicle traction redundancy, and wheel

traction support, and they do not require a lot of mechanical knowledge for their application (Alcoberro, 2021). The battery components must be placed as close as possible to the ground, securely attached with a lock so that they do not change position when it is used, away from the risk of impact in the event of an accident, and when using 2 batteries, they must be placed close together with a distance of at least 300 mm (Kemenhub RI, 2020).

Table I Differences between ICEM, EM, and EMC (Habibie & Sutopo, 2020)

Descriptions	ICEM	EM	EMC
Power Source	Gasoline	Battery/electricity	Gas tank to battery/electricity
Classification	Engine capacity	Battery capacity	Battery Capacity
Drivers	Combustion engine	BLDC	Combustion engine to BLDC
Expenses/costs	Less efficient	Up to 84% more efficient	Up to 84% more efficient
Environmental effects	Less environmentally friendly	More environmentally friendly	More environmentally friendly
Maintenance	More	Less	Less

Table II International Standards EM (Habibie & Sutopo, 2020)

Topics	International Standards	Topics	International Standards
Electrification safety	ISO 13063	Cell safety	IEC 62660-3
Charging system	IEC 60335-2-29(Rev.), IEC 61851-3, ISO 18246	Battery testing and safety	ISO 18243
DC charging connectors	IEC 62196-4	Electricity usage	ISO 13064-1
Cell testing and safety	IEC 62660-1-2	Vehicle performance	ISO 13064-2

Indonesian consumers’ purchase intention of EMs is influenced by several factors: attitude, subjective norms, perceived behavioral control, cost, technology, infrastructure, and purchase intention (Rahmawati, 2019). Factors that can be adopted in this research include: costs (the price of EM without subsidies, battery replacement, comparison of the price of electricity consumption with gasoline, and routine maintenance (Egbue & Long, 2012; *How Should Barriers to Alternative Fuels and Vehicles be Classified and Abstract*, n.d.; Kim et al., 2022; Sierzchula, 2014) externalities including the appropriability of knowledge and pollution abatement result in societal/economic benefits that are not incorporated in electric vehicle prices. In order to address resulting market failures, governments have employed a number of policies. We seek to determine the relationship of one such policy instrument (consumer financial incentives, and technology including: the longest distance travelled (once full battery charge), maximum speed, the total time to fully charge the battery, feeling of driving safety related to sound (dB), and battery life (Egbue & Long, 2012; Graham-Rowe et al., 2012; Sovacool & Hirsh, 2009; Zhang et al., 2013), as well as the warranty sub-factor in the perceived behavioral control factor (Rahmawati, 2019).

Previous research carried out the conversion of ICE vehicles into EVs based on expected performance demands. The conversion is carried out considering the distance traveled; the maximum speed is determined first, and then the battery capacity is determined. Conversion is carried out based on speed considerations, and mileage is not a priority. When cost becomes an obstacle, the combination of distance, speed, and efficiency must remain optimal, a larger battery capacity is needed to obtain longer distances with the same battery voltage and electric motor performance. To achieve higher speed targets using higher-performance electric motors, the battery voltage must be increased; however, to keep the battery capacity balance (avoiding increasing vehicle weight and space), a battery with a higher voltage of smaller capacity can be applied. Approximately 20 - 50% of the cost of an EV conversion is batteries, depending on the type of battery used. If your EV conversion needs are based on cost, you should start by determining the battery and the drive components. Determining battery capacity (Wh)

is done by multiplying the battery voltage (v) by the battery's hourly current capacity (Ah) multiplied by the number of batteries used. Determining the distance traveled (km) is done by dividing the battery capacity (Wh) by the energy consumed (Wh/km). The battery capacity can be used only 70% before the battery performance decreases, so the possible driving distance of an EV is determined by multiplying the driving distance by 0.7 (Kaleg et al., 2015).

Previous research aimed to evaluate the replacement of ICEM with EMC through conversion and compare two other alternatives, namely ICEM and EM, using net present value (NPV) and payback period (PP) to measure economic aspects. Environmental aspects are calculated by simulating the carbon emissions of the three alternatives. Social aspects are measured by comparing noise levels, body health, well-being, and treatment time. The research results show that electric motorbike conversion is the best alternative to replace ICEM based on sustainability considerations (Habibie, 2021).

Previous researchers converted ICE to an EV by converting a car with a 624-cc petrol engine into a pure EV. The car engine was replaced with a 1,000W BLDC to move a passenger car (1,200kg) at an average speed of 25 km/hour. The motor is connected to the car's built-in gearbox via a clutch, replacing the role of the combustion engine. The battery uses thirteen 3.6V/3.4Ah lithium-ion battery cells arranged in series so that the target voltage is 48V, and each set consists of 13 batteries arranged in series arranged in parallel with 12 sets for a target capacity of 40Ah. The economic and environmental results of the conversion were proven to be successful in providing significant user benefits, and the conversion investment costs were recouped within 8 months (Aggarwal & Chawla, 2020). The conversion of ICE to EV has also been carried out on Bajaj vehicles. Converting Bajaj to EV is done by replacing the Bajaj petrol engine with a BLDC 48V/1,500W motor connected to the differential gearbox via sprockets to drive the two rear wheels. The batteries used are four 12V/26Ah batteries arranged in series, where each battery is connected to a solar panel as a battery charger. This conversion results in the Bajaj being able to travel up to 30 km/hr while carrying the load of a driver and one passenger and a distance of 17 km on a full charge of the battery (Mohammed, 2023).

Other previous research focused on the development of vehicle designs resulting from the conversion of pedicab-type EVs. The conventional pedicab vehicle developed by design results from the conversion with an electric motor with a capacity of 350W and a 48V 20Ah (0.96kWh) battery, capable of covering a distance of 40 km on one charge. Besides that, the pedicab can still be operated conventionally by pedaling manually. The development of the EV-converted pedicab design adapted Marvin Bartel's theory to identify and analyze pedicab designs with the characteristics of Yogyakarta pedicabs, which focus on shape and color. The development results obtained a new alternative design concept for electric pedicabs without losing the design characteristics of traditional Yogyakarta pedicabs (Haryanto, 2020).

In addition to full EV conversion, previous research added an EV device to an ICEM that works hybrid or HEM (hybrid electric motorcycle) with a gasoline engine with the aim of energy efficiency through a reverse differential gear device and power mode switching control. A reverse differential gear power splitter is installed to integrate the ICE engine power, resulting in single or dual power output. The transmission system is configured with a CVT transmission to adjust the speed reduction ratio and stabilize the power output. The result is that the three power modes (electric motor, ICE, and dual power) can be seamlessly switched between each other. The HEM was tested with a power meter, showing that the HEM consumes up to 41.1% less and emits 58.6% less than the ICEM. Regarding handling capabilities, the 0–100m acceleration time is 2.4 seconds shorter than the Taiwan E-scooter Standard (TES). The top vehicle speed was 2.1 times greater than the TES test (Chen, 2019).

Based on this explanation, previous research has never researched or designed additional EM modules that can be practically installed on the ICEM without disrupting the function of the ICEM operating on petrol and without many modifications to the motorbike's built-in components. The research topic of designing an additional electric motor drive kit product that can be installed on an ICEM is practically different from previous research topics and is worthy of being continued. In previous research (Chen, 2019), additional EM module products have been researched and applied to ICEM. Motorbikes

can still be used with petrol, but many modifications are required, so they are not practical for application to ICEMs. The additional EM module product designed in this research adopts a plug-in hybrid electric vehicle architecture with the advantage that when the electric motorbike battery is used up, the user can still use the petrol engine to increase the driving distance (Waraich et al., 2013; Waseem et al., 2023). This research product design process is a continuous design process carried out based on the product design and development process flow developed by Ulrich and Eppinger (2012). As the primary theoretical basis used to analyze research objects in a coherent and structured manner in designing products based on user needs until final specifications are formed and continuous development with the process stages shown in Figure 1. This research focuses on conducting a preliminary study first to obtain targets and product specifications for additional EM modules from the results of identifying user needs. The overall EMs module design and product development process roadmap are shown in Figure 2.

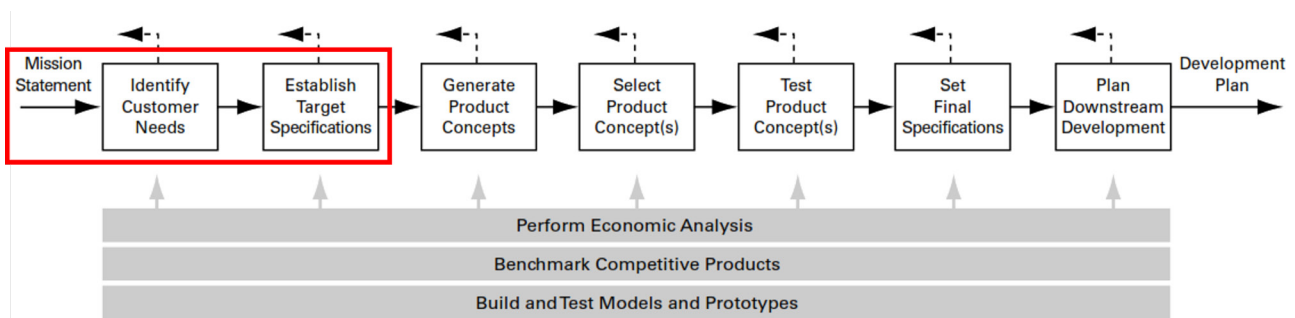


Figure 1 Stages of front-end activities consisting the concept development phase
Source: Ulrich & Eppinger (2012)

2023	→	2024	→	2025	→	2026
Identify customer needs and determine target product specifications		Generating product concepts and selecting product concepts		Product concept testing and set final specification		Product architecture study
				Industrial design study		Design for manufacturing (DFM) evaluation
						Prototyping and product testing

Figure 2 EM module conversion kit product development roadmap
Source: Personal documentation (2023)

Method

This research combines quantitative analysis during user needs identification and qualitative methods for setting product specification targets. Data collection includes interviews and surveys from individuals with motorcycle riding experience and a C-class driver’s license (SIM C). However, the research sample is split into two groups: experts and novices, as detailed in the research flow chart.

This research process aims to define target specifications for the EMs module conversion kit product by identifying user needs and setting targets, following the product design and development flow outlined by Ulrich and Eppinger (2012). The research process begins with a mission statement, proceeds to identify user needs, and then formulates target specifications. Figure 3 illustrates the research stages.

The research began with the creation of a mission statement (step 0), providing clear guidance to the design team and outlining key product details, benefits, target markets, assumptions, and stakeholders. The process of identifying customer needs (activity A) starts with gathering raw data from customers (step A1) through one-on-one interviews and focus group discussions with a minimum of 15 expert motorcycle users, aged 25 - 50, holding a SIM C (driver’s license) for at least 10 years (Di Stasi et al., 2011). According to Griffin and Hauser’s theory, a minimum of 15 expert respondents were selected because it was found that this number is sufficient to capture over 80% of user needs within a specific product segment. Increasing the number of respondents beyond this threshold did not significantly yield new needs (Keil, 2010). The interviews were recorded, and the researcher carefully transcribed the raw

data, converting customer statements into more understandable customer needs (step A2). In the following design process (step A3), the needs are structured into primary-secondary categories and organized into a hierarchy. Then, in step A4, these user needs are condensed into a questionnaire format, allowing for the assessment of their relative importance using a 1-5 Likert scale (1: the feature is not desirable). I would not consider a product with this feature. 2: the feature is not important, but I would not mind having it; 3: the feature would be nice to have, but it is not necessary; 4: the quality is very desirable, but I would consider a product without it; 5: the feature is very important; I would not consider a product without this feature. The questionnaire was given to a minimum of 50 novice respondents, each with a driver's license (SIM C) for at least 2 years (Sakashita et al., 2014; Ulrich & Eppinger, 2012). The questionnaire responses were assessed for validity and reliability using SPSS software. Invalid or unreliable user needs were iteratively refined until all met the criteria and were ready for use in setting product specifications. Additionally, step 5 reflects the process of identifying customer needs and the results before proceeding to the next design phase.

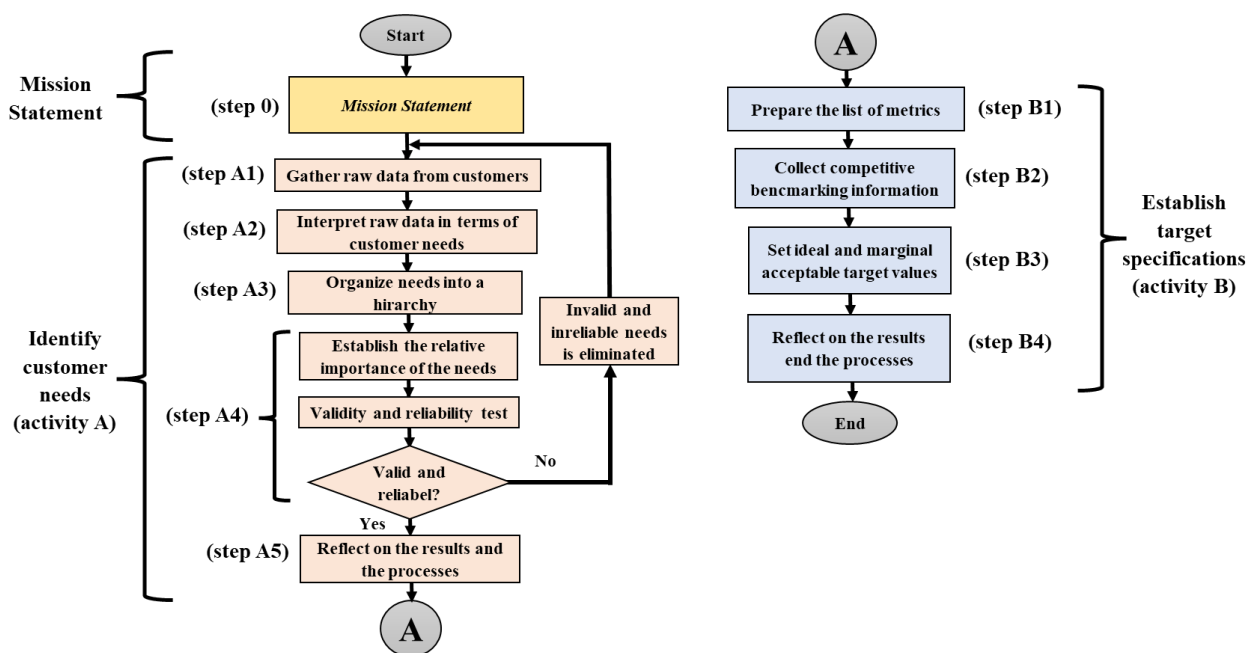


Figure 3 Process Flowchart: Identifying Customer Needs and Establishing Target Specifications

The subsequent design process (activity B) begins with step B1, preparing the list of metrics that translate each customer needs into measurable technical responses. This translation process was carried out in consultation with mechanical and electrical engineering experts, each with a master's or bachelor's degree and at least 10 years of practical experience. While the number of metrics may not match the total number of needs, each metric is designed to represent a specific need. Moving to step B2, the research team collected competitive product benchmark data from various EM marketplaces, which served as a reference to determine the specification value for each metric. Satisfaction levels for each specification were rated on a scale of 1 to 5. Next, step B3 is to set ideal and marginally acceptable target values for each metric, guided by comparisons with similar products in the market. These values aim to ensure that the product specifications exceed those of competitors, with the ideal value representing the best achievable outcome and the marginal acceptable value ensuring commercial viability. Both targets are essential for refining specifications in the subsequent stages of concept generation and selection. Finally, in step B4, the research reflects on the product specification targets, gathers feedback, and makes necessary corrections to enhance the quality of the final specifications.

Result and Discussion

Table III displays the outcomes of step 0, the mission statement for the EM module product kit that serves as the initial step in the design process. The mission statement guides the design team and ensures the subsequent stages align with objectives and customer needs. The following design process, activity A (identify customer needs), consists of steps A1, gathering raw data from customers through one-on-one interviews and FGD methods with 22 expert respondents, and step A2, interpreting raw data from customers into needs statements, resulting in 97 needs statements (Table IV).

Moving to step A3, a hierarchy is established by categorizing and prioritizing these needs. Redundant and repetitive needs are eliminated, reducing the number of need statements to 30. Next, 30 customer needs are organized into 9 groups with essential labels highlighted in bold. Priority values, denoted by “*”, “**”, “***”, and “!” are assigned to each secondary need within a group. More marks mean that the need is a priority from the design team’s perspective, while “!” shows that this need is latent (not visible but potential). The organized hierarchy is presented in Table V.

Table III Mission Statement of EM Module Conversion Kit Products

Mission Statement: EM Module Conversion Kit Products			
Product Description	An extra device can operate alongside the ICEM using electric power, keeping the ICE engine operational, requiring minimal modifications, and preserving the built-in components.		
Proportion of Product Benefits	Convert ICEM into EM while retaining ICEM functionality, reducing costs and emissions, enabling easy module installation, and transferability to similar motorcycles.		
Key to Product Success	The ongoing increase in fuel prices Extensive queues for subsidized fuel at fuel stations The relatively high cost of electric motorcycles	Incentives for electric motor conversions (subsidy) Environmental concerns about carbon emissions	
Primary Target Market	Daily motorcycle commuters, including workers, students, and college students.		
Secondary Target Market	Motorcycle users as a second vehicle	Automotive hobbyist	
Assumptions	Ideal for a full day’s commute on one charge Efficient and durable Lithium-ion batteries	Meets regulatory standards with performance like ICEM	
Stakeholders	User Educational Institutions	Government Institutions Production workshop	Parts supplier

Table IV Need Statements of EM Module Conversion Kit Products

No	Needs Statement	No	Needs Statement
1	EM module conversion kits ensure safety, even in short circuits.	50	Batteries in electric motorcycles can be charged at home.
2	They’re designed for safe use in wet conditions.	51	These bikes cover 60 km on a single charge.
3	Users can easily monitor the battery status.	52	Ideal for daily work commutes.
4	Load limits are recommended for electric motor mode.	53	Responsive during use with minimal signal delay.
5	Gasoline engines aren’t strained when using electric motors.	54	Suitable for day and night riding.
6	Battery placement complements the bike’s design.	55	Lower operational costs in electric mode.
7	The electric motor comes at an affordable price.	56	Retain standard vehicle features.
8	These kits require minimal maintenance.	57	User-friendly maintenance and spare parts availability.
9	Maintenance costs are budget friendly.	58	Customizable riding modes.
10	Components support easy plug-and-play installation.	59	Competitive prices for electric motor conversion kits.

No	Needs Statement	No	Needs Statement
11	The electric motor covers 60 km on a single charge.	60	Electric bikes feature durable electric motors and wheel connections.
12	Electric motor modules offer 60 km of travel per charge.	61	Components designed for safety, avoiding short circuits.
13	They allow up to 60 km of travel in electric mode per day.	62	User-accessible component placement.
14	Electric mode matches gasoline bikes' range.	63	Removable, theft-resistant batteries.
15	Extra electric modules have access to widespread public charging.	64	Additional modules can be charged at government-planned stations.
16	Charging stations for electric vehicles are readily accessible.	65	Use standard, readily available batteries.
17	These bikes stand out with their electric power source.	66	Compliance with regulations and safety standards.
18	They emit a sound similar to gasoline engines in electric mode for safety.	67	Rechargeable in gasoline mode or downhill.
19	The kits include safety signals for use.	68	Equipped with reliable, certified devices.
20	Commonly available, easily replaceable batteries are used.	69	Cost-effective electric mode operation.
21	Electric mode covers at least 30 km on one charge.	70	Comparable load capacity to gasoline motorcycles.
22	Electric mode accommodates two riders.	71	Simultaneous battery charging in gasoline mode.
23	They can carry charging equipment while riding.	72	Home installation using common electrical power.
24	Charging is cost-effective.	73	Aesthetic integration with the motorcycle's design.
25	Electric mode offers a 60 km range on one charge.	74	Futuristic design for a sleek look.
26	The kits are streamlined with minimal components and maintenance.	75	Attractive design for additional motor modules.
27	Batteries charge with standard home power.	76	Components withstand water exposure.
28	They work with most household electrical systems.	77	Battery monitoring with clear low battery alerts.
29	They don't hinder access to gasoline engine maintenance.	78	Predict remaining travel based on battery capacity.
30	Motorcycles easily switch between electric and gasoline power.	79	Multiple acceleration and speed modes.
31	Manual mode selection between electric and gasoline engines is available.	80	Authentic engine-like sound in electric mode.
32	Motorcycles provide a choice between electric and gasoline power.	81	Rapid, safe battery charging.
33	Kits deliver performance similar to gasoline engines.	82	Display remaining travel distance based on battery charge.
34	Motorcycles use electric and gasoline power separately or interchangeably.	83	Tunable for performance or efficiency.
35	Kits integrate aesthetically into the bike's design.	84	Calculate travel distance based on mode and usage.
36	Switching between power modes is straightforward.	85	Use readily available components.
37	Bikes transition seamlessly between power sources.	86	Electric motor assists gasoline engine at a constant speed.
38	Kit components are readily accessible.	87	Reliable performance even at 50% battery charge.
39	Motorcycles can carry charging equipment.	88	Aesthetic battery and controller placement.
40	Separate system units exist between the engines.	89	Secure battery positioning, shielded from heat.
41	They operate safely in wet conditions.	90	Electrical system compatibility.
42	Users can easily monitor indicators while riding.	91	Adherence to government regulations.
43	Electric motorcycles offer self-charging capabilities.	92	Seamless transition between electric and gasoline power.

No	Needs Statement	No	Needs Statement
44	Kits can charge the battery while riding.	93	Display mileage predictions based on usage.
45	They offer cost-effective mileage.	94	Durable, cost-effective components.
46	Batteries can be removed and charged separately.	95	Optimal battery placement for balance and aesthetics.
47	Batteries charge while the gasoline engine operates.	96	Consider center of gravity for component placement.
48	Electric power can carry two adult riders.	97	Coexist with existing gasoline motor components without disruption.
49	Kits use low-maintenance components.		

Table V Hierarchical List of EM Module Conversion Kit Products

Code	EM kits feature easily rechargeable batteries	
CN1	***	EM module batteries charge rapidly and safely
CN2	*	Charging happens while riding downhill
CN3	***	Home and public charging options are widely available
CN4	**	Motorcycles can transport portable chargers
CN5	*	The battery is easily detachable for separate charging, securely protected against theft
Code	EM kits closely match gasoline engine performance	
CN6	***	EM module kits provide adjustable settings for battery conservation or maximum motor performance
CN7	***	In electric mode, motorcycles cover a full day’s activities, traveling up to 60 km on a single charge
CN8	*	These conversion kits offer performance akin to gasoline engines
CN9	**	Electric motorcycles handle loads like gasoline ones
CN10	*!	Electric motorcycles are very responsive with minimal signal delay
CN11	*	Products are suitable for day, night, and rainy use
Code	EM kits are user-friendly and interactive	
CN12	***	The motorcycle seamlessly switches between gas and electric modes
CN13	**	EM module conversion kits show real-time battery range
CN14	*	The product has a battery level indicator to alert users when it’s low, eliminating the need for visual checks
Code	EM kits seamlessly blend with the motorcycle design, embodying a unique identity	
CN15	***	The product seamlessly integrates into the gasoline motorcycle, adding a futuristic touch to enhance its aesthetics
CN16	*!	Motorcycles with this product are identifiable by their use of electrical energy.
Code	EM kits provide safety during use Top of Form	
CN17	**	The EM module conversion kit is rain-safe and puddle-friendly
CN18	!	The EM kit produces gasoline engine sound for safety
CN19	*	The EM kit has an independent electrical system separate from gasoline motorcycles
CN20	***	It adheres to government regulations for electric motorcycle conversions.
Code	EM kits are economical	
CN21	***	EM kits are competitively priced for motor conversions
CN22	***	EM kits are more cost-effective than conventional motorcycles when in electric mode
Code	EM kits have low maintenance requirements	
CN23	**	EM kits require simple, affordable, and minimal maintenance
Code	EM kits use high-quality components	
CN24	*	Product installs on a petrol motorbike without disrupting user accessibility or maintenance
CN25	**	Product employs reliable components for safety and durability
CN26	***	Product uses high-quality components
CN27	**	Product uses easily obtainable standard components with minimal parts

Kode	EM kits are easy to apply to conventional motorcycles	
CN28	***	EM kits easily install on gasoline motors
CN29	***	Integration doesn't compromise handling, aerodynamics, or components, with minimal heat and vibration
CN30	*	When not in use, EMs kits don't burden the gasoline engine

Hierarchical lists lack information on the relative importance of customer needs. To address this in the design process, step A4 assesses the relative importance of each customer's need from the perspective of potential users. This involved 70 novice respondents completing a closed questionnaire, ranking them on a scale of 1 to 5. Higher scale values indicate greater importance, as perceived by users. Figure 4 illustrates the results of determining the relative importance of customer needs for additional EM module products.

Based on the obtained relative importance results, the highest priority is accorded to Customer Needs number 11 (CN11), "Products are suitable for day, night, and rainy use," with an importance level of 4.786, followed by CN3, "Home and public charging options are widely available," at 4.729, and CN29, "Integration doesn't compromise handling, aerodynamics, or components, with minimal heat and vibration," at 4.686. Conversely, CN18, "The EM kit produces gasoline engine sound for safety," ranks lowest with an importance level of 3.186. These importance levels, depicted in Figure 4, require validation and reliability testing before serving as the basis for subsequent design. Validity tests verify the legitimacy of the questionnaire, declaring it valid if it effectively measures the intended aspects. In contrast, reliability tests assess the consistency of questionnaire results upon repeated use, deeming them reliable if responses are consistent and not random (Ghozali, 2018). In this study, validity is determined by comparing the calculated r for each customer need with the r table value for 70 respondents at a 5% significance level (0.235). Reliability is confirmed with a Cronbach's alpha value above 0.8 (Istiyono, 2020). Results reveal one invalid customer need, CN18, with a calculated r value of 0.173 below the required 0.235. The overall validity test results are depicted in Figure 5. Reliability testing yields a Cronbach's alpha value of 0.937, indicating reliability for all customer needs except CN18. Consequently, CN18 is excluded, leaving 29 reliable customer needs for the subsequent design phase.

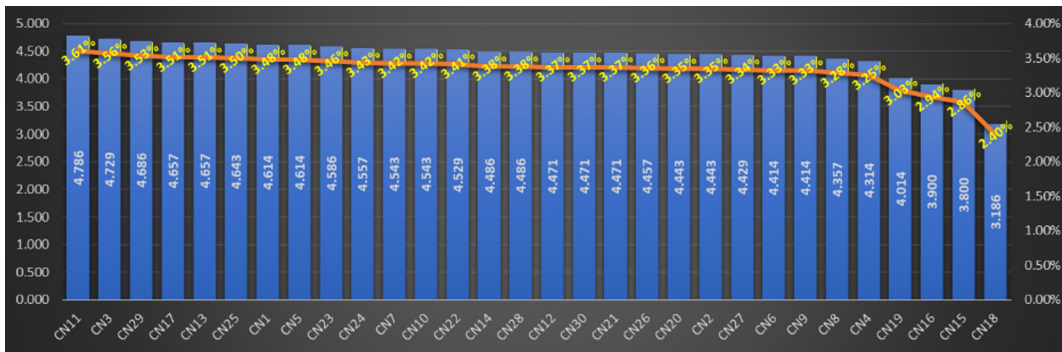


Figure 4 Results of relative importance of customer needs for the EM module conversion kit products

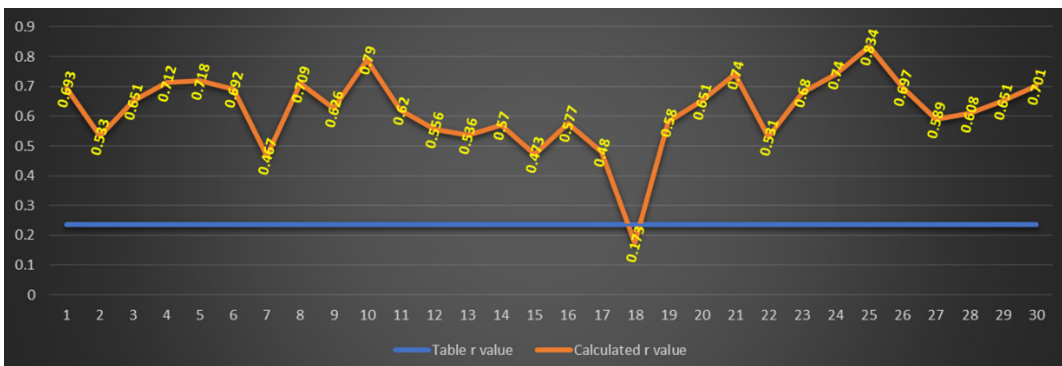


Figure 5 Validity test results

The final activity of identifying customer needs is step A5, which reflects the results and process. The entire process of identifying user needs has been carried out on the right respondents, starting from interviews with expert respondents, including practitioners, academics, electric vehicle competition team crew, and 2-wheeled automotive hobbyists, all of whom are also regular motorbike users with experience of having a SIM C of more than 10 years. In identifying customer needs through one-on-one interviews and FGD, several implied or latent needs were found, including CN10, CN16, and CN18. Identifying customer needs obtains more through FGD because discussions occur between respondents, which give rise to new needs not previously thought of in one-on-one interviews where the discussion only occurs between the interviewer and one respondent. In guiding the interview process, the development team, which is also a direct user of existing products, can better encourage respondents to express their needs and desires regarding the product being designed so that in identifying further user needs. This happens especially in the interview process; they can involve more of the development team who are also direct users of the designed product.

The following design activity establishes target specifications (activity B) for the additional EM modules kit product. In general, customer needs are still expressed in subjective and qualitative consumer language. Therefore, in this activity, it is necessary to establish a set of product specifications (plural) that describe precisely, in detail, and measurably what the designed product must be able to do. Product specifications do not show the design team how to meet user needs, but they represent a clear agreement about what the team wants to achieve so that the product designed can meet user needs. A set of product specifications (plural) consists of several individual specifications (singular). Individual specifications consist of metrics and values; metrics are one of the things the product must do, while values are targets that the metric must achieve. Values come in several forms, namely specific numbers, ranges of numbers, or inequalities. Values are always labeled with the appropriate units (seconds, kilograms, joules, and etc.) (Ulrich & Eppinger, 2012).

Activity B (establishing target specifications) is carried out in 4 steps. Step B1 is preparing a list of metrics. A list of metrics is created by translating each customer’s need into metrics and values with their units. Translating a customer’s needs into metrics is done by reflecting on each customer needs and considering appropriate and measurable product characteristics. A good metric directly reflects how additional EM module products can meet customer needs. The translation process also involves experts in mechanical and electrical engineering with master’s or bachelor’s degrees who have experience as practitioners >=10 years as considerations and input to the design team. The results of the metrics prepared for the EMs additional module products are shown in Table VI, as well as the relationship matrix between each customer’s needs. Each metric that has been designed is shown in Table VII.

Table VI Product Metrics List of EM Module Conversion Kit Products

No Metrics	Code of Customer Needs (CN)	Aspect Metrics	Metrics	Score of Important Metrics	Percent Important Metrics	Unit
1	1, 3, 7, 8, 9, 11, 21, 22, 23, 25, 26, 27,	Battery set	Battery type	341,51	9,65%	subj
2	1, 2, 3, 6, 7, 8, 9, 11, 13, 14, 21, 22		Battery capacity	265,96	7,52%	kWh
3	3, 5, 9, 15, 17, 19, 20, 23, 28, 29		Battery position	200,69	5,67%	subj
4	3, 4, 5, 15, 17, 20, 23, 24, 25, 28, 29		Battery holder and cover	189,79	5,36%	subj
5	11, 17, 20, 21, 25, 26		Battery IP rating	186,22	5,26%	IP
6	1, 2, 3, 6, 7, 8, 9, 10		Battery voltage	134,44	3,80%	Volt
7	3, 5, 15, 21, 24, 28		Battery dimensions	114,89	3,25%	mm
8	5, 21, 24, 28, 30		Battery weight	92,56	2,62%	gram
9	4, 5, 20, 23, 28, 29		Battery lock	41,37	1,17%	subj

No Metrics	Code of Customer Needs (CN)	Aspect Metrics	Metrics	Score of Important Metrics	Percent Important Metrics	Unit
10	1, 2, 3, 4, 5, 20, 21, 22, 25, 26, 27,	Electronic component set	Charging device	228,44	6,46%	Volt, Ampere
11	6, 7, 11, 12, 13, 14, 17, 19, 21, 27, 28, 29		Display panel	150,81	4,26%	subj
12	6, 12, 17, 19, 29		Control panel	83,44	2,36%	subj
13	14, 19, 21, 27, 28		Notification sound	56,26	1,59%	Db
14	1, 3, 19, 20,		MCB	53,20	1,50%	Ampere
15	7, 8, 9, 10, 20, 21, 22,	Electric motor set	Electric motor power	171,53	4,85%	Watt
16	10, 23, 25, 26, 27,		Type of electric motor	153,67	4,34%	subj
17	15, 20, 24, 29		Electric motor position	118,59	3,35%	subj
18	15, 20, 24, 26, 27, 28, 29		Electric motor adapter	97,69	2,76%	subj
19	11, 17, 20		IP Rating of the Electric Motor	94,18	2,66%	IP
20	2, 11, 22, 30		Self-charging electric motor	81,52	2,30%	Volt, Ampere
21	7, 8, 9, 10		Electric motor voltage	80,03	2,26%	Volt
22	15, 17	Electric motor cover	57,36	1,62%	subj	
23	1, 2, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 17, 19, 20, 21, 22, 24, 25, 26, 27	Controller set	Controller	476,60	13,47%	volt, Ampere, Watt
24	16, 20, 23	Marker	Identification stickers	66,95	1,89%	subj

Table VII Needs Metrics - Metrics of EM Module Conversion Kit Products

Customer Needs / Metrics	Battery Set				Electronic Component Set				Electric Motor Set				Controller Set	Marker	Percentage Customer's needs (%)										
	Battery Type	Battery Capacity	Battery Position	Battery Holder and Cover	Battery IP Rating	Battery Voltage	Battery Dimensions	Battery Weight	Battery Lock	Charging Device	Display Panel	Control Panel	Notification Sound	MCB		Electric Motor Power	Type of Electric Motor	Electric Motor Position	Electric Motor Adapter	IP Rating of the Electric Motor	Self-Charging Electric Motor	Electric Motor Voltage	Electric Motor Cover	Controller	Identification Stickers
CN1	EM module batteries charge rapidly and safely	9	9		3					9				3									9		3,48
CN2	Charging happens while riding downhill		3			1				9										9			3		3,35
CN3	Home and public charging options are widely available	1	3	3	1	3	1			9				1											3,56
CN4	Motorcycles can transport portable chargers				9				1	9															3,25
CN5	The battery is easily detachable for separate charging, securely protected against theft		9	9		9	9	3	3																3,48

CN6	EM module kits provide adjustable settings for battery conservation or maximum motor performance		9		9		3	9			9		3,33
CN7	In electric mode, motorcycles cover a full day's activities, traveling up to 60 km on a single charge	9	9		3		1		9		3	9	3,42
CN8	These conversion kits offer performance akin to gasoline engines	9	9		9				9		9	9	3,28
CN9	Electric motorcycles handle loads like gasoline ones	9	9	3	9				9		9	9	3,33
CN10	Electric motorcycles are very responsive with minimal signal delay				3				3	9	3	9	3,42
CN11	Products are suitable for day, night, and rainy use	9	9		9		3			9	3	3	3,61
CN12	The motorcycle seamlessly switches between gas and electric modes						3	9				9	3,37
CN13	EM module conversion kits show real-time battery range		3				9				9		3,51
CN14	The product has a battery level indicator to alert users when it's low, eliminating the need for visual checks		3				1	9			3		3,38
CN15	The product seamlessly integrates into the gasoline motorcycle, adding a futuristic touch to enhance its aesthetics		9	9		3			9	3	9	3	2,86
CN16	Motorcycles with this product are identifiable by their use of electrical energy.											9	2,94
CN17	The EM module conversion kit is rain-safe and puddle-friendly		3	9	9		9	1		9	9	3	3,51

CN19	The EM kit has an independent electrical system separate from gasoline motorcycles				3					3	3	3	3					3							3,03	
CN20	It adheres to government regulations for electric motorcycle conversions.			3	3	9				1	3			9	9		9	3	9					3	9	3,35
CN21	EM kits are competitively priced for motor conversions	9	9			9		3	3		1	3		1	3									9		3,37
CN22	EM kits are more cost-effective than conventional motorcycles when in electric mode	9	3								3				9				3					9		3,41
CN23	EM kits require simple, affordable, and minimal maintenance	9		9	1					3					9										3	3,46
CN24	Product installs on a petrol motorbike without disrupting user accessibility or maintenance					3		9	9						9	1								3		3,43
CN25	Product employs reliable components for safety and durability	9			1	9					9				9									9		3,50
CN26	Product uses high-quality components	9			9						3				9	3								9		3,36
CN27	Product uses easily obtainable standard components with minimal parts	9									9	3		3			9	1						9		3,34
CN28	EM kits easily install on gasoline motors			9	9			9	3	1		3		1										9		3,38
CN29	Integration doesn't compromise handling, aerodynamics, or components, with minimal heat and vibration			9	3						3		3	3			9	9								3,53
CN30	When not in use, EMs kits don't burden the gasoline engine									3														9		3,37
Importance level metrics		342	266	201	190	186	134	115	93	41	228	151	83	56	53	172	154	119	98	94	82	80	57	476,6	67,0	
Metrics importance percentage (%)		10,7	8,3	6,3	5,9	5,8	4,2	3,6	2,9	1,3	7,1	4,7	2,6	1,8	1,7	5,4	4,8	3,7	3,1	2,9	2,6	2,5	1,8	14,9	2,1	

The outcomes of the formulated metrics are designed to fulfill each customer's needs comprising 24 metrics. These metrics encompass various sectors: battery set, electronic component set, electric motor set, controller set, and marker. Each metric has a percentage of metric importance obtained from the correlation of each metric to meeting each customer's need. Each correlation that arises is given a value of "9" for a strong correlation, a value of "3" for an average correlation, and a value of "1" for a weak correlation. This scoring uses the Quality Function Deployment Method Theory (Maritan, 2015), which can determine the percentage importance of each metric to see which one is a priority for the product being designed. The correlation value for each metric is then multiplied by the percentage level of importance of each customer need, and the results of each multiplication are added up to form an importance level value for each metric and also displayed in the form of a percentage of metric importance. The function of the metric importance percentage is to know which metrics need to be prioritized in a product that is designed or developed with limited resources. However, each metric is also mandatory to fulfill.

Based on the results of calculating the percentage importance of metrics in Table VII, the battery set metric prioritizes battery type as priority 1 (10.7%), battery capacity as priority 2 (8.3%), and battery position as priority 3 (6.3%). A battery set is a collection of components that support the proper installation of the battery device on the ICEM, where EM module kit products are to be installed by meeting each correlated customer need. The electric motor set is a collection of components that support the electric motor to move the ICEM wheels. The electric motor set metric prioritizes electric motor power as priority 1 (5.4%), type of electric motor as priority 2 (4.8%), and electric motor position as priority 3 (3.7%). The controller is a device that regulates the performance of electric motors according to the input signal given by the user to consume electrical energy from the battery in movements that move the motorbike wheels. The controller is a metric with priority 1 (14.9%) of all existing metrics. Next is the electronic component set that connects the battery, controller, and electric motor to function correctly. The set's electronic components also include input devices to provide signals from the user to the controller so that the electric motor can operate and output devices in the form of buzzers and indicator panels to provide information about the battery's condition and other information to the user. The electronic component set metric prioritizes the charging device as priority 1 (7.1%), the display panel as priority 2 (4.7%), and the control panel as priority 3 (2.6%). The last group of metrics is a marker, which only contains 1 metric, namely an identification sticker with a metric interest percentage of 2.1%. This metric functions to follow government regulations regarding electric motorbike conversions, namely that every converted electric motorbike must include an identification sticker on the motorbike (Kemenhub RI, 2020).

The following design activity (step B2) collects competitive benchmark information from EM products. This step determines the value of each product metric, which is designed based on the metric values of competing products as a comparison. Competitive products at this step are determined based on electric motorbikes and conversion motorbike packages sold in Indonesia, which receive conversion subsidies from the government (TKDN > 40%), including: BRT (only BRT is a conversion product), Gesit G1, United T1800, United TX3000, United TX1800, Smoot Elektrik Tempur, Smoot Elektrik Zuzu, Volta 401, Selis E-Max, Selis Agats, Viar New Q1, Rakata X5, Rakata S9, and Polytron Fox-R (CNN Indonesia, 2023). The results of collecting information on competitive product benchmarks are carried out by collecting data related to specifications of similar products that are used as benchmarks from official websites, review results, and other sources. The results of the collection of competitive product benchmark information that has been summarized are shown in Table VIII.

Table VIII The EM Module Conversion Kit Products Benchmarks by Metric

No Metrics	Aspect metrics	Metrics	% important metrics	Unit	BRT	Gesit G1	United T 1800	United TX 1800	United TX 3000	Smoot Elektrik Tempur	Smoot Elektrik Zuzu	Volta 401	Selis E-Max	Selis Agats	Viar New Q1	Rakata X5	Rakata S9	Polytron Fox-R	
1	Battery set	Battery type	9,65%	subj	Lithium-ion	Lithium-ion	Lithium-ion	Lithium-ion	Lithium-ion	Lithium-ion	Lithium-ion	Lithium-ion	SLA/Lithium-ion	SLA/Lithium-ion	Lithium-ion	Lithium-ion	Lithium-ion / SLA	Lithium-ion	
2		Battery capacity	7,52%	kWh	1,4169	1,4169	1,68	1,68	3,36	1,37	1,37	1,38	1,2 / 1,5 / 3 / 4,256	1,656 / 1,44	1,38 / 2,76	1,2	1,2 / 2,4	3,744	
3		Battery position	5,67%	subj	under the seat	under the seat	center deck	center deck	center deck & under the seat	under the seat	under the seat	under the seat	under the seat	under the seat	under the seat	under the seat	under the seat	under the seat	under deck footrest
4		Battery holder and cover	5,36%	subj	Iron plate, plastic cover & seat	Iron plate, plastic cover & seat	Iron plate, plastic cover	Iron plate, plastic cover & seat	Iron plate, plastic cover & seat	Iron plate, plastic cover & seat	Iron plate, plastic cover & seat	Iron plate, plastic cover & seat	Iron plate, plastic cover & seat	Iron plate, seat	Iron plate, seat	Iron plate, seat	Iron plate, seat	Iron plate, seat	Frame, iron plate, lower deck body
5		Battery IP rating	5,26%	IP	IP67	IP67	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	IP67	Info n/a	Info n/a	Info n/a
6		Battery voltage	3,80%	Volt	73,8	73,8	60	60	60	64	64	60	60	72	60	60	60	60	72
7		Battery dimensions	3,25%	mm	120x 160x 420	120x 160x 420	198x 165x 280	198x 165x 280	198x 165x 280 (2 pcs)	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	330x 230x 90	Info n/a	Info n/a	Info n/a
8		Battery weight	2,62%	gram	8.000	8.000	13.000	13.000	13.000	12.000	12.000	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	10.350		31.650
9		Battery lock	1,17%	subj	-	-	plastic cover	plastic cover	plastic cover	Plastic lever lock	Plastic lever lock	Plastic crossbar	Info n/a	Info n/a	-	-		Plastic lid with plastic snap latch	-
10	Electronic component set	Charging device	6,46%	Volt, Ampere, Watt	83, 5A, 200 & 450 W	83, 5A, 200 & 450 W	10A	10A	10A	200W	200W	60, 5A	60, 5A, 180W, 350W, 400W	72, 3A, 220W, 420W	71,4, 4A	Info n/a	220W	72-84, 10A	
11		Display panel	4,26%	subj	Indicator light	Color screen (MID)	Monochrome screen	Monochrome screen	Monochrome screen	7 segment	7 segment	LCD 7 segment	7 segment	Monochrome screen	Monochrome screen / 7 segment	Monochrome screen	7 segment & led	Monochrome screen	
12		Control panel	2,36%	subj	ICEm standard panel + add-ons	EMs standard panel	EMs standard panel	EMs standard panel	EMs standard panel	EMs standard panel	EMs standard panel	ICEm standard panel + add-ons	EMs standard panel	ICEm standard panel + add-ons	EMs standard panel	EMs standard panel	EMs standard panel	EMs standard panel	
13		Notification sound	1,59%	Subj	-	For error	on/off, artificial engine sound	on/off, artificial engine sound	on/off, artificial engine sound	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	anti-theft, on/off, alarm	alarm	alarm	alarm	Info n/a
14		MCB	1,50%	Ampere	Info n/a	65A	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	63A	40A	Info n/a	40A	Info n/a	40A	Info n/a	

No Metrics	Aspect metrics	Metrics	% important metrics	Unit	BRT	Gesit G1	United T 1800	United TX 1800	United TX 3000	Smoot Elektrik Tempur	Smoot Elektrik Zuzu	Volta 401	Selis E-Max	Selis Agats	Viar New Q1	Rakata X5	Rakata S9	Polytron Fox-R
15		Electric motor power	4,85%	Watt	2.000	2.000 – 5.000	1.800	2.000	3.000 - 4200	1.500	1.500	1.500	1.200	2.000	800 – 2.000	1.750	800	3.000 – 6.409
16		Type of electric motor	4,34%	subj	BLDC mid-drive	BLDC mid-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive	BLDC hub-drive
17		Electric motor position	3,35%	subj	Mid-drive (left crank case mop)	Mid-drive (center frame)	Hub-drive	Hub-drive	Hub-drive	Hub-drive	Hub-drive	Hub-drive	Hub-drive	Hub-drive	Hub-drive	Hub-drive	Hub-drive	Hub-drive
18	Electric motor set	Electric motor adapter	2,76%	subj	Iron plate adapter, mounting the left crank case	Placing the main frame	Swing arm	Swing arm	Swing arm	Swing arm	Swing arm	Swing arm	Swing arm	Swing arm	Swing arm	Swing arm	Swing arm	Swing arm
19		IP Rating of the Electric Motor	2,66%	IP	IP54	IP54	IP67	IP67	IP67	IP67	IP67	Info n/a	Info n/a	Info n/a	IP67	Info n/a	Info n/a	IP67
20		Self-charging electric motor	2,30%	Volt, Am-pere	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a	Info n/a
21		Electric motor voltage	2,26%	Volt	72	72	60	60	60	64	64	60	60	72	60	60	60	72
22		Electric motor cover	1,62%	subj	-	Body mid	-	-	-	Cover swing arm	Cover swing arm	Cover swing arm	Cover swing arm	Cover swing arm	Cover swing arm	Cover swing arm	Cover swing arm	Cover swing arm
23	Controller set	Controller	13,47%	volt, A, kW	48-72, 300 A AC, 0,8-3kW	72, 100	60, 35A	60, 40A	60, 80A	64, 40A	64, 40A	60, 38A	60-72, 38 A	72, 2.000 W	Info n/a	Info n/a	Info n/a	Info n/a
24	Marker	Identification stickers	1,89%	subj	-	-	-	-	-	-	-	-	-	-	-	-	-	-

In step B3, the design team analyzes the information collected in Table 8 to determine targets for each metric. There are two types of metric targets, namely ideal and marginal values. The ideal value target is the best value the design team expects (the most ideal). In contrast, the marginal value target is a metric value that is still acceptable so that the product remains commercially viable (Ulrich & Eppinger, 2012). The analysis results obtained target product specifications for the EM module kit in the ideal and marginal values shown in Table IX.

Table IX shows the ideal and marginal target values for product specifications obtained for each metric. Each target value for each metric is prioritized so that the ideal value can be met, but this will potentially result in many obstacles resulting in trade-offs in the subsequent design process, namely creating product concepts, selecting product concepts, and testing selected product concepts (Figure 1). This condition makes the target product specification value that has been obtained at this step will be reviewed again after the product concept chosen is obtained to determine the final product specification value.

The final step in determining product specification targets is step B4, reflecting on the results and process. Overall, the process of deciding specification targets has obtained 24 ideal and marginal values as product specification targets for the EM modules kit, each of which is described in quantitative and subjective value targets as metric requirements that the product must achieve. Quantitative value targets can be targets with specific quantitative values, vulnerable values greater or smaller than a particular value, and several discrete values according to the technical conditions of each matrix. Meanwhile, the subjective value target (subj) shows that the metric is subjective and has no quantitative value.

Table IX Target Marginal and Ideal Values of EM Module Conversion Kit Products

No Metrics	Customer Needs (CN) Code	Aspect Metrics	Metrics	% Important Metrics	Unit	Marginal Value	Ideal Value	
1	1, 3, 7, 8, 9, 11, 21, 22, 23, 25, 26, 27,	Battery set	Battery type	9.65%	subj	Lithium-ion	Lithium-ion	
2	1, 2, 3, 6, 7, 8, 9, 11, 13, 14, 21, 22		Battery capacity	7.52%	kWh	>1,4	>1,8	
3	3, 5, 9, 15, 17, 19, 20, 23, 28, 29		Battery position	5.67%	subj	Outside the motor body, the lowest possible position	Under the seat/inside the motor body	
4	3, 4, 5, 15, 17, 20, 23, 24, 25, 28, 29		Battery holder and cover	5.36%	subj	Mounts and covers made of thick plastic must be closed and have seals	The Holder Metal plate plastic/rubber cover must be closed and have a seal.	
5	11, 17, 20, 21, 25, 26		Battery IP rating	5.26%	IP	>IP54	>IP67	
6	1, 2, 3, 6, 7, 8, 9, 10		Battery voltage	3.80%	Volt	60-72	72 - 73,8	
7	3, 5, 15, 21, 24, 28		Battery dimensions	3.25%	mm	<= 140 x <=180 x <=420	<120 <160 x <400	
8	5, 21, 24, 28, 30		Battery weight	2.62%	gram	8.000 – 13.000	<9.000	
9	4, 5, 20, 23, 28, 29		Battery lock	1.17%	subj	Plastic/string/rubber latch	Metal latch	
10	1, 2, 3, 4, 5, 20, 21, 22, 25, 26, 27,	Electronic component set	Charging device	6.46%	Volt, Ampere, Watt	Voltage and current to match battery, power <= 300 W	Voltage and current adjust to battery, standard charging <=200W & fast charging <=500W	
11	6, 7, 11, 12, 13, 14, 17, 19, 21, 27, 28, 29		Display panel	4.26%	subj	Built-in ICEM, additional LED / 7 segment light indicator, integrated with ICEM indicator panel	Built-in ICEM, additional MID display, integrated with ICEM indicator panel.	
12	6, 12, 17, 19, 29		Control panel	2.36%	subj	ICEM standard panel + additional integrated right/left panel part of ICEM	Standard ICEM + additional panel integrated into the right panel of ICEM, EM panel buttons have special features.	
13	14, 19, 21, 27, 28		Notification sound	1.59%	subj	Notification of battery less than 50% when not in use	Notification of battery less than 50% when not in use, alarm, electric motor on-off system	
14	1, 3, 19, 20,		MCB	1.50%	Ampere	Customize depending final specification	Customize depending final specification	
15	7, 8, 9, 10, 20, 21, 22,		Electric motor power	4.85%	Watt	1.200 – 1.800	1.500 – Peak Power 3.000	
16	10, 23, 25, 26, 27,		Type of electric motor	4.34%	subj	BLDC mid-drive/hub-drive	BLDC mid-drive	
17	15, 20, 24, 29		Electric motor position	3.35%	subj	Mid-Drive / hub-drive, attaches to ICEM frame/engine/swing arm/wheels	Mid-drive, attached to the main frame	
18	15, 20, 24, 26, 27, 28, 29		Electric motor adapter	2.76%	subj	Metal adapter, attached to swing arm/engine (metric type ICEM)	Metal adapter, attached to the main frame	
19	11, 17, 20	Electric motor set	IP Rating of the Electric Motor	2.66%	IP	IP54	IP67	
20	2, 11, 22, 30		Self-charging electric motor	2.30%	Ampere	>3A	4 – 6A	
21	7, 8, 9, 10		Electric motor voltage	2.26%	Volt	60 - 72	72	
22	15, 17		Electric motor cover	1.62%	subj	Full coverage of electric motors	Comprehensively covers the electric motor with seals to protect against dust and water.	
23	1, 2, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 17, 19, 20, 21, 22, 24, 25, 26, 27		Controller set	Controller	13.47%	volt, Ampere	60 – 72 V, 0,8 – 2 kW	48-72, 0,8 - 3kW
24	16, 20, 23		Marker	Identification stickers	1.89%	subj	Following the Standard of PERMENHUB RI NO PM 65 TAHUN 2020	Following the Standard of PERMENHUB RI NO PM 65 TAHUN 2020

The process of establishing target specifications and setting target metrics for EM module kit products is carried out without setting aggressive values for the specification targets for each metric. This is because government regulations on electric motorbike conversion must be followed so that the conversion results can be legally used on public roads. Apart from that, if aggressive specifications are set for the components used in the electric motor conversion process, such as electric motors, batteries, and controllers, it could create a trade-off in increasing overall product prices. The EM module kit product is designed with only one variant, like similar conversion products on the market. This differs from pure electric motorbike products, which have various variants in the capacity or number of batteries and electric motor power. Apart from the existence of electric motorbike conversion regulations regarding the maximum power of electric motorbikes that is permitted according to the capacity of the ICEM engine before conversion. This happens also because ICEM products still have other sources of propulsion to operate besides the electric motorbike, so that when the electric motorbike battery runs out during use, the motorbike will still be capable of working with a petrol engine to continue the journey. In the process and results of establishing target specifications, there are no missing specifications because all the metrics formed have accommodated the fulfillment of all customer needs obtained from the previous design process, and the specifications that have been produced up to this activity reflect the characteristics that determine the commercial success of the product.

Conclusion

The design process in this research is still the initial design activity of the entire product design process. EMs module kit products are designed based on the product design and development process flow and front-end activities shown in Figure 1 (Ulrich & Eppinger, 2012). The process of identifying customer needs (activity A) and establishing product target specifications (activity B) has been carried out in this research to obtain 30 user needs with a percentage of the level of importance (priority) of each need (Table V & Figure 4), and based on these customer needs, it has been translated into 24 metrics with ideal and marginal values as target product specifications as well as the percentage level of importance of each metric (Table IX). The results of these two processes can be used as a basis for the following design process: creating product concepts, selecting product concepts, and testing product-chosen concepts in further research.

Acknowledgement

The author wishes to express gratitude to the Indonesia Institute of the Arts Yogyakarta, specifically the LPPM department, for their financial support of this research. The author also extends thanks to fellow research team members, study participants, and numerous contributors, whose individual mentions may not be exhaustive, for their valuable contributions to this research and its subsequent publication.

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